

December 13, 2005

Dear Dr. Lloyd:

The Johnson & Johnson Family of Companies is pleased to have the opportunity to provide an initial comment on the state of California's climate action change efforts. As the world's most comprehensive and broadly based maker of health care products, we understand how environmental conditions impact human health and well being.

Johnson & Johnson is concerned about the impact of climate change, and has taken a stand to reduce greenhouse gas emissions from all of our facilities worldwide. Our Climate Friendly Energy Policy was approved by our management and made public in 2003. We have implemented a corporate strategy to ensure that our goals are met.

We applaud efforts by Gov. Arnold Schwarzenegger and the state of California, as well as businesses and governments worldwide, to address this important environmental issue. We look forward to working with you, the California Manufacturers and Technology Association, the California Chamber of Commerce and other interested parties on putting into place a successful plan for California.

Sincerely,
Katherine A. Procida
Executive Director
Johnson & Johnson
State Government Affairs